

For the financial year ended on 31 December 2022

1 About this Report

Disclaimer: This report only relates to payments made by the Holcim Group to State Bodies (as defined below) related to business operations in the mineral, oil or natural gas extraction industry or to the harvesting of timber in primary forests and does not reflect the total business activities of the Holcim Group.

This report on payments to governments 2022 for Holcim Ltd is available on www.holcim.com

This report aims to provide for enhanced transparency of payments made by the Holcim Group to State Bodies (as defined below) related to business operations in the mineral, oil or natural gas extraction industry or to the harvesting of timber in primary forests.

This report has been prepared in line with Articles 964d to 964i of the Swiss Code of Obligations;

Article 964d of the Swiss Code of Obligation states that "companies that are required by law to undergo an ordinary audit and which are either themselves or through a company that they control involved in the extraction of minerals, oil or natural gas or in the harvesting of timber in primary forests must produce a report each year on the payments they have made to state bodies."

Holcim Ltd is required by Swiss law to undergo an ordinary audit and draw up consolidated annual accounts. Therefore, Holcim Ltd is required to produce a consolidated report on payments made to State Bodies (as defined below) for the financial year 2022.

2 Definitions

Unless noted otherwise in this report, the following terms have the meanings noted below:

Bonuses means bonuses paid for and in consideration of signature, discovery, production, awards, grants and transfers of extraction rights. This also includes bonuses related to achievement or failure to achieve certain production levels or certain targets, and discovery of additional mineral reserves/ deposits.

For the financial year 2022, there are no bonuses to report.

Dividends means dividends paid to a State Body holding an interest in a consolidated legal entity of the Holcim Group. Dividends paid to a State Body as an ordinary shareholder of a consolidated legal entity of the Holcim Group are excluded as long as the dividends are paid to the State Body under the same conditions as to the other shareholders.

For the financial year 2022, the Holcim Group did not pay any dividends to any State Bodies under different conditions compared to the other shareholders and therefore does not have any such dividends to report.

Extractive Operations means all activities carried out by the company in the areas of exploration, prospecting, discovery, development and extraction of minerals, oil and natural gas deposits and the harvesting of timber in primary forests.

Fees means any payments with a fixed amount (i.e. with an amount independent of mining quantities) to State Bodies in consideration for the right to conduct Extractive Operations.

Infrastructure Improvements means payments to State Bodies for the improvement of infrastructure, which, in particular, forms a prerequisite for the supply and use of a specific area (e.g. payments for the construction or expansion of an access road, payments for community projects, such as schools, etc.).

Production Entitlements means State Bodies' share of production which is generally contracted under a production sharing agreement. This does not include the production share of a State Body owned company where, through its participation, the State Body acts as a partner in a joint venture.

For the financial year 2022, there are no Production Entitlements to report.

Project means operational activities that are governed by a single contract, license, lease, concession or similar legal agreements, which form the basis for payment liabilities to a State Body. Where several agreements are substantially interconnected, these are considered a single Project.

Royalties means any payments with a variable amount, which depends e.g. on the amount of the extracted raw material or the value of the extracted raw material.

State Body means any national, regional or local authority in a third country together with the departments, agencies or businesses controlled by such authority.

Taxes means taxes levied on the income, production or profits of a consolidated subsidiary, excluding taxes levied on consumption such as value added taxes, personal income taxes or sales taxes. These taxes are generally the portion related to Extractive Operations of income taxes paid in the consolidated statement of cash flows of the Holcim Group.

3 Basis of Preparation and Scope

This report includes all payments made by Holcim Ltd and its subsidiaries to State Bodies in the financial year 2022, which

- (i) as a single payment or as a series of related payments, amount to CHF 100'000 or more; and
- (ii) are related to Extractive Operations.

This report excludes payments by de-consolidated legal entities as of 31 December 2022 and nonconsolidated legal entities (such as those that are accounted for using the equity method) regardless of the amounts paid and also excludes payments to State Bodies related to the processing, marketing and trading of any of the Holcim Group's products. Equally, any donations made, for example in respect of social or community programs, are excluded.

Any payments not clearly related to Extractive Operations (e.g. income taxes) have been broken down by ratio to reflect the portion related to Extractive Operations only.

Fees, Infrastructure Improvements, Royalties and Taxes to State Bodies are presented on a cash paid basis during the reporting period. In-kind payments are converted into monetary value at the date of settlement.

Amounts in currencies other than Swiss Franc (presentation currency for this report) have been converted to Swiss Francs based on the average annual foreign exchange rates prevailing at 31 December 2022.

Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided.

4 Consolidated overview

The consolidated overview discloses the sum of the Holcim Group's payments to State Bodies related to Extractive Operations, broken down by the Holcim Group's regions and per payment type. The overview is based on the location of the receiving State Body.

in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2022
Asia Pacific	6,538	11,833	7,208		25,580
Europe	77,245	18,053	6,839		102,138
Latin America	20,942	5,361	477		26,781
Middle East Africa	36,206	11,947	14,460	845	63,457
North America	59,542	10,605	4,292		74,439
Total 2022	200,473	57,800	33,276	845	292,393

in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2021
Asia Pacific	20,428	80,974	27,859	592	129,853
Europe	71,184	23,686	5,301		100,172
Latin America	14,127	5,299	974		20,399
Middle East Africa	27,914	11,104	18,539	889	58,446
North America	71,629	8,880	3,069		83,577
Total 2021	205,282	129,942	55,742	1,480	392,446

5 Payments per government

This overview discloses the sum of Holcim's payments to governments related to extractive operations in each country and per payment type, including details per location where applicable. The overview is based on the location of the receiving government.

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total
in kCHF				Improvements	
1. Asia Pacific	6,538	11,833	7,208		25,580
Australia	2,053	4,973	2,394		9,421
ACT Revenue Office		-			
Not attributable to Projects			178		178
Balina Shire Council					
Teven (Fox's) Quarry		126			126
Blacktown City Council					
Not attributable to Projects			284		284
Office of State Revenue NSW					
Not attributable to Projects	1,433				1,433
Department of Agriculture Fisheries					
Sunrock & Bli Bli Quarry		2,598			2,598
Department of Jobs Precincts					
Not attributable to Projects		975			975
Department of Lands WA					
Not attributable to Projects			221		221
Department of Natural Resources					
Not attributable to Projects			143		143
Department of State Development					
Not attributable to Projects		640			640
Department of Mines Industry Regulation					
Not attributable to Projects		243			243
EPA Licence Administration SEC					
Not attributable to Projects			236		236
Gold Coast City Council					
Not attributable to Projects			387		387
Ipswich City Council					
Not attributable to Projects			405		405
Office of State Revenue Queensland					
Not attributable to Projects	479				479
Queanbeyan City Council					
Cooma Road Quarry		265			265
State Revenue Office of Victoria					
Not attributable to Projects	141				141
Sunshine Coast Regional Council					
Bli Bli Quarry		127			127
Queensland Urban Utilities					
Not attributable to Projects			351		351
Toowoomba Regional Council					
Not attributable to Projects			189		189
Bangladesh	1,381	6,725			8,107
Government of India					
Shella, Meghalaya, India	1,381	6,725			8,107

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure	Total
				Improvements	
China	3,103		4,814		7,918
Dujiangyan City Tax Service, State Taxation Administration					
Dajianbao West Section Limestone Mine	2,231		4,814		7,045
Jiangyou City Tax Service, State Taxation Administration					
Majiaoba Zhangbagou Limestone Mine	872				872
New Zealand		135			135
Hawke's Bay Regional Council					
Hastings Quarry		135			135
2. Europe	77,245	18,053	6,839		102,138
Austria	592				592
Finanzamt für Großbetriebe					
Mannersdorf and Retznei	592				592
Azerbaijan	1,357				1,357
Vergilər Nazirliyi yanında Bakı şəhəri Lokal Gəlirlər Departamenti					
Shahgaya	1,357				1,357
Belgium	2,622				2,622
Administration Communale de Mons					
Obourg	574				574
Administration Communale de Lessines					
Ermitage	243				243
Team Recettes Précompte Professionnel Mons 2					
Obourg	1,805				1,805
Bulgaria	1,951		1,364		3,315
National Revenue Agency					
Not attributable to Projects	1,951				1,951
Ministry of Energy					
Not attributable to Projects			1,364		1,364
Croatia		173			173
Ministarstvo financija					
Not attributable to Projects		173			173
Czech Republic	3,461	164	238		3,863
Český báňský úřad					
Cizkovice		164			164
FU Libochovice					
Cizkovice	3,461				3,461
Ústecký kraj					
Cizkovice			238		238
France	39,699				39,699
Direction des Finances Publiques (DGFIP)					
Not attributable to Projects	39,699				39,699
Germany	713	2,018	1,700		4,431
Finanzamt Gießen					
Medenbach	285				285
Gemeinde Dotternhausen					
Dotternhausen	55	891			946
Gemeinde Zeithain					
Zeithain	183				183
Gemeinde Hohentengen					
Hüntwangen		811			811
Gemeinde Breitscheid					
Medenbach	187				187

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Gemeinde Malsch					
Malsch			813		813
Landesamt für Natur, Umwelt und Verbraucherschutz Nordrhein - Westfalen					
Stenden, Vorst, Willich und Kaarst			269		269
Stadtverwaltung					
Weil am Rhein		152			152
Stadtverwaltung Friedrichsdorf					
Saalburg			617		617
Verbandsgemeinde Jockgrim					
Rheinzabern	2	165			167
Greece	1,865	3,233	13		5,110
FAE Athinon					
Giali Industrial minerals- pumice	1,865				1,865
Municipality of Aliveri					
Aliveri Aggregates		110			110
Aliveri Industial minerals		167			167
Municipality of Nisyros					
Giali Industrial minerals- pumice		2,817	13		2,830
Municipality of Oreokastro		_,:			_,
Meseo Aggregates		139			139
Italy	276	100	1,319		1,595
Comune di Bulciago	2.0		2,020		2,000
Rio Gambaione			104		104
Comune di Cassago			101		101
Rio Gambaione			109		109
Comune di Gorla			105		100
Gorla			360		360
Comune di Ternate (VA)			300		300
Faraona Ternate	276		163		439
Comune di Travedona Monate (VA)	210		105		-00
Faraona Travedona			584		584
Moldova	1,536		504		1,536
Ministry of Finance - State Tax Service	1,550				1,550
Rezina	1,536				1,536
Poland	2,590	4,330	690		7,610
Dolnośląskie biuro geodezji	2,550	-,000	050		7,010
Dolny Śląsk			107		107
Narodowy Fundusz Ochrony Środowiska i Gospodarki Wodnej			107		107
Not attributable to Projects		1,797			1,797
Regionalna Dyrekcja Lasów Państwowych Kraków		1,101			1,151
KOSD			180		180
Regionalna Dyrekcja Lasów Państwowych Szczecinek			100		100
Żwirownie Północ			166		166
Starostwo Powiatowe Żnin			100		100
Kujawy	382				382
Vujawy Urząd Gminy Barcin	502				302
Kujawy	1,188	897			2,085
Vujawy Urząd Gminy Biały Bór	1,100	031			2,005
	101	266			367
Sępólno, Lisia Jama Urzad Gminy Krzeszowica	101	200			307
Urzad Gminy Krzeszowice		101			101
Dubie		161			161

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total
in kCHF	Taxes	noyaties	1000	Improvements	
Urzad Gminy Legnickie Pole					
Lubień		124			124
		124			124
Urząd Gminy Lipnica	126	395			522
Ostowite, Gliśno	120	395			522
Urząd Gminy Małogoszcz	252	010			465
Małogoszcz	252	213			465
Urząd Gminy Morawica	107				107
Radkowice	187				187
Urzad Gminy Sitkówka Nowiny	450				450
Radkowice	156	302			458
Urzad Gminy Sulików					
Sulików	197	175			372
Urząd Marszałkowski Województwa Kujawsko-Pomorskiego					
Kujawy			237		237
Romania	5,092	2,593	108		7,794
Bugetul de stat					
Various Locations Cement	1,276				1,276
Clay Qarry Stoenesti	9	28			37
Gypsum Quarry Boteni	5	18			23
Various Locations Aggregates	3,648				3,648
Limestone Quarry Alesd - Subpiatra	34	155			190
Limestone Quarry CpLung - Mateias	65	228			293
Limestone Quarry Turda -Sandulesti	33	15			48
Marl Quarry Alesd - Hotar	10	33			43
Sand & Gravel Pit Corbii Mari	6	16			22
Sand & Gravel Pit Stancesti	6	26			31
Bugetul local					
Clay Qarry Stoenesti		112			112
Gypsum Quarry Boteni		72			72
Limestone Quarry Alesd - Subpiatra		621	22		643
Limestone Quarry CpLung - Mateias		912	1		913
Limestone Quarry Turda -Sandulesti		59	40		99
Marl Quarry Alesd - Hotar		131	34		165
Sand & Gravel Pit Corbii Mari		64	12		76
Sand & Gravel Pit Stancesti		103			103
Russia	2,060		986		3,047
Federal Tax Authority Kaluga Region					
Borshevskiy	755				755
Federal Tax Authority of Karelia Republic					
Goloday Gora, Bolshoi Massiv	418				418
Federal Tax Authority of Moscow Region					
Prioksky	582				582
Federal Tax Authority of Saratov Region					
Bolshevik	305				305
Federal Treasury of Kaluga Region					
Borshevskiy			287		287
Federal Treasury of Moscow Region			201		201
Afanasievsky			238		238
Priokskiy			331		331
Federal Treasury of Saratov Region			331		
Bolshevik			130		130

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total
in kCHF				Improvements	
Serbia	1,286	759	137		2,183
Ministry of Finance, Treasury and Administration Republic of Serbia	_,		201		2,200
Beocin	1,177		137		1,314
Municipality of Beocin	1,111		107		1,014
Beocin	110	309			419
Municipality of Sremska Mitrovica	110	000			110
Limestone Quarry Mutalj		170			170
Municipality of Batočina		110			110
Quarry Batočina		280			280
Spain	362	200			362
Ayuntamiento de Carboneras	002				002
La Mezquita	362				362
Switzerland	130	4,527			4,657
Finanzamt Feldkirch (Austria)	100	1,021			4,001
Not attributable to Projects	130				130
Commune de Biere	150				130
Biere		351			351
Commune d'Eclépens		351			351
Eclépens		379			379
		319			579
Gemeinde Büsingen		200			200
Schaffhausen		299			299
Gemeinde Kirchberg		500			500
Kirchberg		590			590
Gemeinde Mülligen		004			004
Mülligen		904			904
Gemeinde Untersiggenthal		100			100
Siggenthal		162			162
Gemeinde Villigen					0.1.0
Siggenthal		810			810
Gemeinde Würenlingen					
Siggenthal		643			643
Ville de La Sarraz					
La Sarraz		279			279
Ville de Morges					
Morges		110			110
United Kingdom	11,652	256	284		12,193
Blaby District Council					
Croft	244				244
Cornwall UA					
Greystones, Kessel	109				109
East Staffordshire DC					
Newbold & Uttoxeter	997				997
East Lindsey District Council					
Woodhall spa	116				116
Environment Agency					
Not attributable to Projects			284		284
Her Majesty's Revenue & Customs (Corporation tax UK)					
Not attributable to Projects	618				618
Her Majesty's Revenue & Customs (Employers NI contributions)					
Not attributable to Projects	5,760				5,760

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total
in kCHF				Improvements	
Highland Unitary Authority					
Glensanda	427				427
Huntingdonshire District Council					
Little Paxton	202				202
Lancaster County Council					
Back Lane	268				268
Mendip District Council					
Colemans & Torr	809				809
Mid Devon District Council					
Westleigh	145				145
North Lanarkshire Council					
Croy & Duntilland	171				171
North West Leicestershire District Council					
Bardon Hill	926				926
Plymouth Unitary Authority	020				020
Moorcroft	190				190
Sedgemoor District Council	100				100
Callow	217				217
Shropshire UA	217				211
Haughmond Hill (CYB)	122				122
Staffordshire Moorlands District Council	122				
Caudlon Low and Cauldon cement works	212				212
	212				212
The Crown Estate (Marine royalties)		050			050
Shoreham & Portsmouth Wharf		256			256
West Lothian UA	110				110
KRM Concrete	119	- 001	477		119
3. Latin America	20,942	5,361	477		26,781
Colombia	274	627			901
Agencia Nacional de Mineria		200			200
Nobsa		360			360
Direccion de Impuestos y Aduanas Nacionales	074				074
Nobsa	274				274
Municipio de Iza					
Nobsa		268			268
Ecuador	2,827	3,598	477		6,902
Servicio de Rentas Internas					
Cenaca	2,827	3,598	477		6,902
El Salvador		991			991
Local Governments - Metapán City Hall					
El Colorado quarry		424			424
El Zapote quarry		252			252
La Esperanza quarry		316			316
Mexico	12,694				12,694
Tesorería de la Federación					
Not attributable to Projects	187				187
Servicio de Administración Tributario (SAT)					
Not attributable to Projects	9,326				9,326
Pagos a Gobiernos estatales					
Not attributable to Projects	3,181				3,181

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure	Total
				Improvements	
Nicaragua	5,148	144			5,292
Direccion general de Ingresos					
El Boqueron & Cofradia	5,148	144			5,292
4. Middle East Africa	36,206	11,947	14,460	845	63,457
Algeria	3,098	2,597	221	845	6,762
Agence Nationale des activités minières					
Chouf Amar		827			827
Djemmoura		465			465
Guttaia		199			199
Not attributable to Projects	5	255	221	183	665
Mascara		662			662
Direction des grandes entreprises					
Not attributable to Projects	2,950				2,950
Trésor Public					
Chouf Amar				276	276
Djemmoura				165	165
Not attributable to Projects		190			190
Oued Sma				221	221
Direction de l'environnement					
Not attributable to Projects	143				143
Egypt	25,358		7,180		32,539
Egyptian Tax Authority					
Not attributable to Projects	25,358				25,358
National Services Department Mining					
Amounts paid to army for the explosion and raw material extraction from the quarry			7,180		7,180
Iraq			2,061		2,061
Federal Government of Iraq					
Karbala Cement Manufacturing Ltd.(KCML) Clay & Limestone			1,610		1,610
Kurdistan Regional Government					
Bazian Cement Company LTD. (BAZ) clay & Limestone			451		451
Jordan		392			392
Energy & Minerals Regulatory Commission					
Quarries of Rashadiyah Plant		392			392
Kenya	6,617		1,847		8,464
County government of Kilifi					
Vipingo			313		313
County government of Mombasa					
Vipingo			390		390
Kenya Revenue Authority					
Vipingo/Bamburi N quarry	6,617				6,617
Ministry of Mining	0,011				0,011
Vipingo/Bamburi N quarry			1,144		1,144
Nigeria	559	485	1,177		1,044
Federal inland Revenue Service	555				2,077
Ashaka	162	133			295
	102	100			290
Ministry of Mines and Steel Development Ewekoro	397	352			749
	397				
South Africa		1,772			1,772
Ethekwini					
Ridgeview Quarry		953			953

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
				improvements	
South African Revenue Services					
Not attributable to Projects		820	0.450		820
Tanzania		189	3,150		3,339
Ministry of land			0.774		0.774
Songwe 2			2,774		2,774
Tanzania ports			001		
Songwe 2			231		231
The mining commission		100	1.10		
Songwe 2		189	146		334
Uganda	573	595			1,169
Uganda Revenue Authority					
Hima & Dura	301				301
Directorate of Geological Survey and Mines					
Hima & Dura		595			595
Ministry of Local Government					
Not attributable to Projects	272				272
United Arab Emirates		5,916			5,916
Fujairah Municipality					
Not attributable to Projects		484			484
Fujairah Natural Resources Corporation					
Not attributable to Projects		5,431			5,431
5. North America	59,542	10,605	4,292		74,439
Canada East	9,314	4,397	3,928		17,638
Canada Revenue Agency					
Not attributable to Projects	3,417				3,417
City of Belleville					
Various Locations	117				117
City of Hamilton					
Various Locations	687				687
City of Kingston					
Various Locations	596				596
City of Ottawa					
Various Locations	122				122
Hamilton-Oshawa Port Authority					
Various Locations			1,317		1,317
Mississauga Taxes					
Various Locations	119				119
Municipality County of Colchester					
Various Locations	238				238
Municipality of Thames Centre					
Various Locations	108				108
Ontario Aggregates Resources Corporation					
Aggregate Resource Act Licences (162)		4,397			4,397
Quebec Road Tax		.,			.,
Various Locations			1,857		1,857
Revenu Quebec			2,001		2,001
Not attributable to Projects	968				968
Toronto Port Authority	000				000
Various Locations			381		381
Town of Caledon			301		301
	474				4 7 4
Various Locations	171				171

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total
in kCHF				Improvements	
Township of Zorra					
Various Locations	424				424
Treasurer City of Toronto					
Various Locations	169				169
Windsor Port Authority					
Various Locations			373		373
Ville de Saint-Eustache					
Various Locations	183				183
Ville de Montreal					
Montreal Quarry (road fees)	837				837
Ville de Montreal Est					
Various Locations	764				764
Ville de St-Constant					
St. Constant Quarry (road fees)	393				393
Canada West	12,767	6,208	364		19,339
Alberta Tax & Revenue Administration					
Not Site Specific	1,442				1,442
Brazeau County					
Various Locations	125				125
Canada Revenue Agency					
Not attributable to Projects	6,751				6,751
City of Abbotsford					
Ward Road (3A00)		318			318
Abbotsford Sand & Gravel (3A20)		317			317
Abbotsford Central Aggregates	129				129
City of Calgary					
Spyhill	646				646
Stoney Trail	372				372
District of Pitt Meadows					
Pitt River Quarry (3A01)		510	340		850
District of West Kelowna AA19 Jur 364					
Westbank Aggregates	146				146
Lac Ste. Anne County					
Onoway Aggregates	117				117
Lacombe County					
Lacombe (3J25)	167				167
Minister of Finance					
Texada Quarry (3B00)	172	370			542
Kamloops	239	21	24		285
Minister of Finance, Alberta					
BLV Stoney Trail		4,564			4,564
Minister of Finance, Manitoba					
Stonewall (3G00)	124				124
Municipality of Bighorn					
Exshaw Cement Plant	1,835				1,835
Rural Municipality of Usborne					
Watrous Pit (3L37)		109			109
Rural Municipality of Rockwood					
Stonewall - Manitoba	252				252
Sturgeon County					
Calahoo (3M20)	251				251

USA37.461AAlabara, Mobile County12837.4Alabara, Mobile County, Theodore Plant12831.2Clark County, Nevada12831.2Sion Quarry10631.2County of Montgomery, Mayland11431.2Rockville Ready-Mix16131.2County of Montgomery, Mayland16131.2Rockville Ready-Mix10931.2County of Montgomery, Mayland10931.2County of Weld, Colorado10931.2Longmont10931.2County of Kane10931.2Bickberry Township13231.2District of Countbia10931.2Corporato Office10931.2Ellis County Texas31.631.2Middishian Plant67831.9Prince George's County, Mayland31.131.1Greenbett Regional Office17231.1Protland Plant50651.1Portland Plant51.531.1State of Louisiana31.131.1Mikilis Quarry31.131.1State of Louisiana31.131.1Missouri / St. Generice County31.231.1Missouri / St. Generice County31.231.1Missouri / St. Generice County32.133.9New York / Coopmans32.133.9Ravena Plant32.133.9Missouri / St. Generice County33.9Ravena Plant32.133.9Rave	Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
Alabany Moble CountyImage of the second						
Theodore Plant1291Clark County, NevadaIClark County, NevadaICounty of Montgomery, Maryland114County of Medary-Min.114County of Medary-Min.114County of Medary-Min.109County of Medary-Min.109County of Medary-Min.119County of Medary-Min.119County of Medary-Min.119County of Medary-Min.119County of Medary-Min.119County of Medary Min.119County of Medary Min.119County of Kane119Biachery Township122District of Columbia109Corporate Office109Ellis County Teasa111Midelthan Plant678Prince George's County, Maryland112Greenbelt Regional Office172Freemont County, Colorado111Portand Plant605State of Louisiana115New Onleans West TER115New Onleans West TER115Jopa Plant120Surd Routy Minos Chartesto121Mitolide Quary111State of Louisiana132Mitoling J Mi Dept of Trausy134Mascourty Schore Plant630Mascourt Schore Plant630Mascourt Schore Plant630Corporate Office226Corporate Office230Corporate Office230Corporate Office230Mitolian / Maryland130<		37,461				37,461
Clark County, Nevada Sion QuanyInterface County of Montgomery, Maryland Rockville Ready-Min.Interface County of Montgomery, Maryland County of McHany, Illinois McHany Sanda GravelInterface 	-					
Skar Quary106106101Courty of Mortgomery, Maryland104105Rockville Ready-Mits104105Courty of McHeny, Hinois106105Courty of Weld, Colorado109105Courty of Weld, Colorado109105Courty of Kane109105Biackberry Township102105District of Columbia109101Courty of Kane109101Biackberry Township102101District of Columbia109101Corporate Office109101File George's Courty, Maryland107105File George's Courty, Maryland105101Freemont County, Colorado105101Portland Plant105101State of Louislana105101State of Louislana105101State of Louislana105101State of Louislana105101State of Louislana105101State of Louislana102101Mithelie Quary101101State of Louislana103101Mithelie School District103101Mithelie School District103101Ravena Plant108101Miscouri / St. Genevieve Plant103Mithelie School District101Ravena Plant103Corporate Office102Corporate Office103Corporate Office104 <tr< td=""><td></td><td>129</td><td></td><td></td><td></td><td>129</td></tr<>		129				129
County of Monigomery, MarylandIIIIIIIRackville Ready-Mix114IIIIRackville Ready-Mix110IIIIICounty of Mede, ColoradoIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	-					
Rockville Ready-Mr114114114Courty of MeHeny, Illuois161161McHeny Sanda Garavel169170Longmont109170Courty of Weld, Colorado119170Courty of Kane119170McKinney Ready Mix119170Courty of Kane170170Biackberry Township132170District of Columbia170170Corporate Office172170Prince George's Courty, Mayland172170Greenbelt Regional Office172170Prince George's Courty, Mayland170170Greenbelt Regional Office172170Portland Plant605170State of Louisian110170Mittville Quarry111170State of Louisian110170Mittville Quarry111170State of Louisian110170State or Louisian110170State or Louisian110170Mittville Quarry111170Mittville Quarry111170State or Louisian188190State or Louisian188190Mitsoulf J'st. Geneviewe Courty190St. Geneviewe Plant3954190Misoulf J'st. Geneviewe Courty190Ravena Cegmans Stikik School District190Ravena Plant132190New York / Cegmans190Ravena Plant132 <td></td> <td>106</td> <td></td> <td></td> <td></td> <td>106</td>		106				106
County of McHenry, IllinoisIIMcHenry, Sand & Gravel101101Conny of Weld, Colorado109101Lorgmont109101Colin County, Texas109101McKinney Ready Mix119101County of Kane109101Biackberry Townlip132101District of Columbia109101Corporato Office109101Ellis County Texas101101Midlethian Plant678101Freemont County, Colorado101101Freemont County, Colorado105101Portland Plant505101Freemont County, Colorado101101Jefferson County, West Virginia105101Milling Quarry111101State of Louisiana105101New Orleans West TER115101Missae County Illinois102101Jappa Plant102101Missae County Illinois102101Missae County Illinois101101Missae County Illinois102101Missae County Illinois101101Missae County Illinois101101Missae County Illinois101Missae County Illinois101Missae County Illinois101Missae County Illinois101Missae County Illinois101Missae County Illinois101Missae County Illinois101Mi						
McHenry Sand & Gravel16111County of Weld, Colorado10930Longmont10930County of Kane11930Blackberry Township13230District of Columbia10930Corporate Office10930Pince George's County, Maryland67830Greenbelt Regional Office10930Portland Plant50530Freemont County, Kerst105Midlothian Plant50530Freemont County, Kerst105State of Louishan105State of Louishan105State of Louishan105New Orleans West TER115Sparrows Point276Sparrows Point305Sparrows Point305St. Genevieve County313Missouri J St. Genevieve County313Missouri J St. Genevieve County315St. Genevieve County315St. Genevieve County315St. Genevieve County318Missouri J St. Genevieve County318Missouri J St. Genevieve County318Ravena Plant305Corporate Office216Corporate Office326Corporate Office326Corporate Office326Corporate Office326St. Genevieve County318St. Genevieve County319Missouri J St. Genevieve County319Missouri J St. Genevieve County319<	-	114				114
County of Weld, ColoradoIIIILongmont109IIIIICotlin County, Texas119II <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
Longmont109IIIColin county rexasIIIIIMcKiney Ready Mix119IIIICounty of KaneIIIIIBlackbery Township132IIIIDistrict of ColumbiaIIIIIICorport of Chice109III <td></td> <td>161</td> <td></td> <td></td> <td></td> <td>161</td>		161				161
Collin County, ToxasIIIIMcKinney Ready Mix119IIIICounty of Kane132IIIIBlackberry Township132IIIIDistrict of Columbla132IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	-					
McKinney Ready Mix 1119 Image: Second S	-	109				109
County of KaneImage: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaCorporate Office109Image: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaCorporate Office109Image: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaCorporate Office109Image: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaGreenbelt Regional Office1072Image: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaPortland Plant105Image: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaImage: state of ColumbiaState of ColumbiaImage: state of Co	-					
Blackberry Township132II132District of ColumbiaIIIIICorporate Office109IIIIEllis County TexasIII <t< td=""><td>McKinney Ready Mix</td><td>119</td><td></td><td></td><td></td><td>119</td></t<>	McKinney Ready Mix	119				119
District of ColumbiaImage: Corporate OfficeImage: Corporate	County of Kane					
Corporate Office100100100100Ellis County TexasIIIIIMiddithian Plant60III	Blackberry Township	132				132
Ellis County TexasImage: second s	District of Columbia					
Midlothan Plant667866786678Prince George's County, Maryland67866Greenbelt Regional Office172711Freemont County, Colorado60566Portland Plant60566Hennepin County Minnesota105610Jefferson County, West Virginia71117Mittlyfile Quarry11161010State of Louisiana7115710Sparrows Point27671010Sparrows Point13271010Misouri St. Genevieve County132101010Misouri St. Genevieve County7101010Ravena Plant3,954103,954103,954Ravena Plant53210101010Corporate Office26101010Oklahoma632101010Corporate Office26102010Oklahoma / Pontotoc County7377371010South Carolina / Charleston County737737737	Corporate Office	109				109
Prince George's County, MarylandIIIGreenbelt Regional Office1721721Freemont County, ColoradoI11Portland Plant50I15Hennepin County Minnesota105I101Bogers105II101Jefferson County, Vest VirginiaIIIIIMiltiVille Quarry115IIIIIIIState of LouisianaII	Ellis County Texas					
Greenbelt Regional Office17211Freemont County, Colorado	Midlothian Plant	678				678
Freemont Courty, ColoradoImage: ColoradoImage: ColoradoPortland Plant505505Hennepin County Minnesota105101Rogers105101Jefferson County, West Virginia111101Millville Quary111101State of Louisiana115101New Orleans West TER115101Jopa Plant112101Jopa Plant112101Alpena Plant118101Miscuir / St. Genevieve County101101Ravena Plant380331Ravena Plant532103Ravena Plant532103Corporate Office226103Oklahoma102103Ada Plant133103Ravena Plant134133Ravena Plant133133Ravena Plant133133Corporate Office226133Oklahoma137134St. Genevieve County134Ravena Plant133Ravena Plant133Corporate Office134Corporate	Prince George's County, Maryland					
Portland Plant505Image: Section of the section	Greenbelt Regional Office	172				172
Hennepin County MinnesotaImage: set of LouisianaImage: set o	Freemont County, Colorado					
Rogers 105 105 101 Jefferson County, West Virginia 111 111 111 111 Millville Quary 111 111 111 111 111 State of Louisian 1111 111 111	Portland Plant	505				505
Jefferson County, West VirginiaImage: County of the county of	Hennepin County Minnesota					
Millville Quarry111111111State of Louisiana115115115New Orleans West TER115115115Maryland276115115Sparrows Point276115115Joppa Plant132115115Michigan / MI Dept of Treausry112115115Alpena Plant188115115Missouri / St. Genevieve County116116116St. Genevieve Plant3,954116116Ravena Plant380116116Ravena Plant380116116Corporate Office226126126Oklahoma / Pontotoc County378378378South Carolina / Charleston County378378378	Rogers	105				105
State of LouisianaIIIINew Orleans West TER115115115Maryland127227227Sparrows Point276227227Massac County Illinois132112112Joppa Plant132112112Alpena Plant MDept of Treausry188114114Alpena Plant St. Genevieve County114118114Missouri / St. Genevieve County114114114Ravena Plant St. Genevieve County114114114Ravena Plant St. Genevieve County114114114Ravena Plant Goeymans Selkirk School District114114114Ravena Plant Coopmans Selkirk School District114114114Corporate Office226114114Oklahoma / Pontotoc County114114114Ada Plant South Carolina / Charleston County114114Math Carolina / Charleston County114114South Carolina / Charleston County114114 <td>Jefferson County, West Virginia</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Jefferson County, West Virginia					
New Orleans West TER115115115Maryland115116117Sparrows Point276276276Massac County Illinois1132118118Joppa Plant1132118118Michigan / MI Dept of Treausry118118118Alpena Plant1188118118Missouri / St. Genevieve County3,954118118St. Genevieve Plant3,9541183,954New York / Coeymans380118338Ravena Plant380118338Ravena Plant532118338Corporate Office226128128Oklahoma / Pontotoc County378378378Ada Plant378378378	Millville Quarry	111				111
MarylandImage: sparrows PointImage: sparrow PointImag	State of Louisiana					
Sparrows Point2762627Massac County Illinois1322627Joppa Plant132132132Michigan / MI Dept of Treausry1882626Alpena Plant18814132Missouri / St. Genevieve County3,9542626St. Genevieve Plant3,9541414New York / Coeymans380161639Ravena Plant380161616Ravena Plant532161653Oklahoma532161616Oklahoma / Pontotoc County3783781633South Carolina / Charleston County37837816378	New Orleans West TER	115				115
Massac County IllinoisImage: state of the sta	Maryland					
Joppa Plant132132133Michigan / MI Dept of Treausry188188188Alpena Plant188188188Missouri / St. Genevieve County3,954188188St. Genevieve Plant3,954188188New York / Coeymans380188188Ravena Plant380188188Ravena Plant532188188Corporate Office226188188Oklahoma / Pontotoc County378188188South Carolina / Charleston County378188188	Sparrows Point	276				276
Michigan / MI Dept of TreausryImage: Constraint of TreausryImage: Constrai	Massac County Illinois					
Alpena Plant188188188188Missouri / St. Genevieve County3,9543,954188188St. Genevieve Plant3,9543,9541883,954New York / Coeymans3,9541881883,954Ravena Plant380188188188Ravena Plant532188188188188Oklahoma226188188188188Oklahoma / Pontotoc County378378188188188South Carolina / Charleston County188378188188188Oklahoma / Pontotoc County378188188188188South Carolina / Charleston County188188188188188188Oklahoma / Pontotoc County188188188188188188Oklahoma / Pontotoc County188378188188188188Out Carolina / Charleston County188188188188188188Out Carol	Joppa Plant	132				132
Missouri / St. Genevieve CountyImage: St. Genevieve PlantImage: St. Genevieve Plant <td>Michigan / MI Dept of Treausry</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Michigan / MI Dept of Treausry					
St. Genevieve Plant3,9543,956	Alpena Plant	188				188
New York / CoeymansImage: State of the state	Missouri / St. Genevieve County					
New York / CoeymansImage: State of the state	St. Genevieve Plant	3,954				3,954
Ravena Coeymans Selkirk School DistrictImage: Selkirk School District </td <td>New York / Coeymans</td> <td></td> <td></td> <td></td> <td></td> <td></td>	New York / Coeymans					
Ravena Plant 532 6 6 532 Oklahoma 7<	Ravena Plant	380				380
Ravena Plant 532 6 6 532 Oklahoma 7<	Ravena Coeymans Selkirk School District					
Corporate Office 226	-	532				532
Oklahoma / Pontotoc County 378 378 378 Ada Plant 378 378 378	Oklahoma					
Oklahoma / Pontotoc County 378 378 378 Ada Plant 378 378 378		226				226
Ada Plant 378 378 South Carolina / Charleston County 378 378						
South Carolina / Charleston County		378				378
· · · · · · · · · · · · · · · · · · ·	-	156				156
South Carolina / Orangeburg County						
		574				574
State of South Carolina	-	0.1				
		129				129

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure Improvements	Total
State of Colorado	070				070
Corporate Office	278				278
State of Georgia	140				1.10
Corporate Office	142				142
State of Illinois	1.005				1.005
Corporate Office	1,305				1,305
State of Indiana					
Corporate Office	104				104
State of Massachusetts					
Corporate Office	259				259
State of Michigan					
Corporate Office	302				302
State of Minnesota					
Corporate Office	1,096				1,096
State of North Dakota					
Corporate Office	117				117
State of Ohio					
Corporate Office	194				194
State of Pennsylvania					
Corporate Office	114				114
State of Tennessee					
Corporate Office	233				233
State of Texas					
Corporate Office	448				448
State of Utah					
Not attributable to Projects	244				244
State of Wisconsin					
Corporate Office	444				444
US Federal Government - Internal Revenue Service (IRS)					
Not attributable to Projects	22,258				22,258
Utah / Morgan County					
Devil's Slide Plant	177				177
Washington County, Minnesota					
Lakeland Sand and Gravel	156				156

Holcim Ltd Grafenauweg 10 CH-6300 Zug/Switzerland Phone +41 58 858 58 58 communications@holcim.com www.holcim.com

HOLCIM