

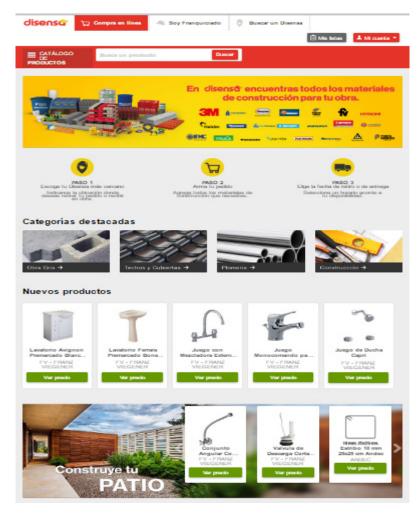
A revolutionary route to market

Disensa Retail Network Ecuador



Oliver Osswald, Central & South America

What is disensa? Much more than cement



Tailor made solutions in homebuilding

Simple and agile

- Simple Purchasing: at the store, by phone, email or on the website. Simple Payment and delivery right at your door
- Complete range of products and solutions: wide range of construction materials, tools and services in one place, microcredit and financing plans, technical support

Build it yourself

- Complete kits for different phases of home building: foundations, walls, installations and finishing
- Solutions to facilitate construction: financing plan, guarantee of product quality and quantity, paper and video tutorials, standard building designs, housing projects with partners (City of Guayaquil)



CONSTRUYO MIS SUEÑOS Compra tus materiales de construcción, ¡Constrúyelo ya y págalo en cuotas!



CREDISENSA Credisensa, la tarjeta que te brinda la facilidad de comprar materiales de construcción.

The history of disensa





Independent construction materials depot and hardware stores.



1978

Disensa as independent **distributor** of Rocafuerte with own commercial brand

350 outlets 5 Suppliers





Disensa outlets upgraded to franchising network with store front image standardized, in cobranding with own commercial brand First franchisee online purchase

480 franchisees 15 Suppliers



2015

Disensa introduces microcredit for customers and training program in customer service for franchisees' sale force; Disensa ERP system (SAFDI) is now used by 85% of franchisees

500 franchisees 20 Suppliers

2016

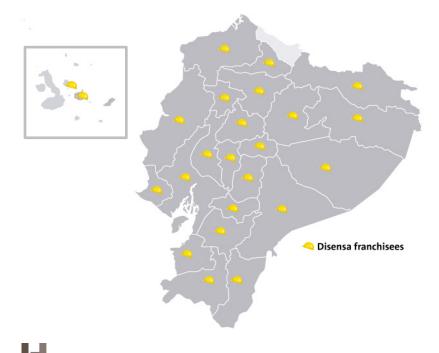
Disensa offers construction materials in 20 building subcategories, launches ecommerce B2C in October and increases access to Credisensa with bank partnership for credit up to 40 mUSD

540 franchisees 26 Suppliers 8200 Credisensa cardholders

Today disensa in Ecuador is...

A 1,250 sales people network that serves **500,000 customers** in 156 cities of 23 provinces through 540 stores

and also the leading online sales platform for homebuilding <u>www.disensa.com</u>



LafargeHolcim



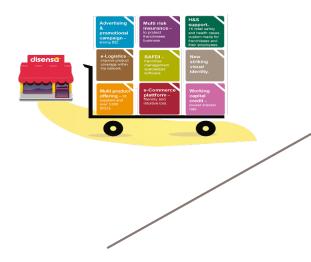
Happening now at LafargeHolcim

Similar initiatives are ongoing in LATAM, MEA and APAC with more than **3000 new outlets** launched in **7 countries**

Disensa benefiting all stakeholders

Franchisees

- Consistent marketing & branding
- Access to logistics
- IT support and web platform
- Cost¹ and quality
- H&S support/ multirisk insurance



1) LH Ecuador is the #2 steel power buyer in the country

LafaraeHolcim



- High margin business
- Fragmented customer base
- Asset light growth
- Customer loyalty

Suppliers

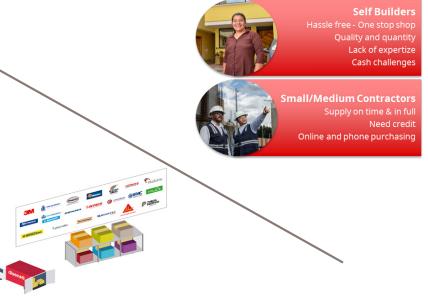
- Access to wide network of retailers and of brands
- E-marketing and promotion management

disensa

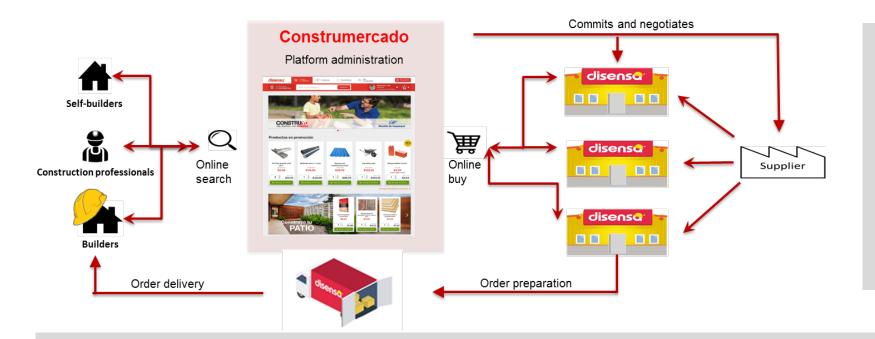
- Virtual warehouse, guaranteed account receivables
- Trainings

Customers

- Shops in proximity
- Easy-to-order interface
- High quality products and services
- Access to financing, e.g., Credisensa
- Construction workers' professionalization program



The future of disensa



Next generation retail: online sales channel through an eCommerce platform which allows to offer all products sold by the Disensa franchisees at www.disensa.com

The vision: To be the preferred place for construction materials in homebuilding needs

The brand: LafargeHolcim will expand its retail network in LATAM under the same name, México, Brazil and Colombia are the next to offer **disense**

