Report on Payments to Governments

LafargeHolcim Ltd

For the year ended December 31, 2019



LafargeHolcim Ltd Report on Payments to Governments 2019

1 About this Report

This report has been prepared in line with Chapter 10 of the EU Accounting Directive (2013/34/EU) and Article 6 of the EU Transparency Directive (2004/109/EC), as amended, which have been transposed in French legislation. Its publication aims to provide for enhanced transparency of payments made to governments in the context of extractive activities.

Article 42 1. of the Directive 2013/34/EU states that "Member States shall require large undertakings and all public-interest entities active in the extractive industry or the logging of primary forests to prepare and make public a report on payments made to governments on an annual basis."

The provisions of this Directive are integrated in Article L.225-102-3 of the French Commercial Code.

Due to the listing of its shares on Euronext Paris, France, and the resulting requirement to comply with the General Regulations of the *Autorité des marchés financiers* (AMF), LafargeHolcim is required to disclose a consolidated report on payments to governments for the year 2019.

2 Basis of Preparation and Scope

LafargeHolcim Ltd as parent of the Group has prepared the report on a consolidated basis and reports the activity of any of its subsidiary undertakings that perform extractive operations.

Taxes, royalties, license fees, production entitlements and infrastructure improvements to governments are presented on a cash paid basis during the reporting period. In-kind payments are converted into monetary value at the date of settlement.

The report includes all payments to governments for activities which relate to exploration, prospection, discovery, development and extraction of minerals or other materials of each of our consolidated subsidiaries for the 12-month period ended December 31, 2019.

Payments made to a government as a single payment or as a series of related payments of EUR 100'000 or more in the financial year 2019 form part of this report. Amounts in currencies other than Swiss Franc (presentation currency for this report) have been converted based on the average annual foreign exchange rates prevailing at December 31, 2019.

This report excludes payments by non-consolidated entities (such as those that are accounted for using the equity method) regardless of the amounts paid and also excludes payments to governments related to the processing, marketing and trading of any of our products. Equally, any donations made, for example in respect of social or community programs, are excluded.

Any payments not clearly related to extractive operations (e.g. income taxes) have been broken down by ratio to reflect the portion related to extractive operation only.

Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided.

Unless noted otherwise in the report, the following terms have the meanings noted below:

Government

Any national, regional or local authority of a EU Member State or of a third country. It includes a department, agency or other undertakings controlled by that authority.

Project

A project means the operational activities that are governed by a single contract, license, lease, concession or similar legal agreements and form the basis for payment liabilities with a government. Where multiple such agreements are substantially interconnected, these are considered a single project.

Production entitlements

Represents host government's share of production. This payment is generally made in kind. It does not include the working interest production share of government-owned companies where said companies are acting as partners in a joint venture.

For the 12-month reporting period ending December 31, 2019, LafargeHolcim does not have any production entitlements to report.

Taxes

Represents taxes levied on the income, production or profits of a consolidated subsidiary, excluding taxes levied on consumption such as value added taxes, personal income taxes or sales taxes. These taxes are generally the portion related to extractive operations of income taxes paid in the consolidated statement of cash flows of LafargeHolcim. Payments in respect of social or community programs such as building / providing a hospital, or school are excluded.

Royalties

Represents the percentage of production payable to the owner of mineral rights.

Dividends

Represents dividends paid to a host government holding an interest in a consolidated entity. Dividends paid to a host government as an ordinary shareholder of our Group company are excluded as long as the dividends are paid to the government as a distribution from shares carrying the same rights as the other shareholders' shares.

For the 12-month reporting period ending December 31, 2019, LafargeHolcim did not pay any dividends to any host government from shares carrying rights different than the rights of the remaining shares and therefore does not have any such dividends to report.

Bonuses

Represents bonuses paid for and in consideration of signature, discovery, production, awards, grants and transfers of extraction rights. This also includes bonuses related to achievement or failure to achieve certain production levels or certain targets, and discovery of additional mineral reserves/deposits.

For the 12-month reporting period ending December 31, 2019, LafargeHolcim does not have any bonuses to report.

Fees

Represents any consideration for licenses and/or concessions paid for access to the area where extractive operations are conducted.

Infrastructure improvements

Represents payments for local development, including the improvement of infrastructure, not directly necessary for the conduct of extractive operations but mandatory pursuant to the terms of a production sharing contract or to the terms of a law relating to LafargeHolcim's activities.

3 Consolidated overview

The consolidated overview discloses the sum of LafargeHolcim's payments to governments related to extractive operations per Group region and per payment type. The overview is based on the location of the receiving government.

in kCHF	kCHF		Fees	Infrastructure improvements	Total 2019
Asia Pacific	34,253	87,775	15,906	1,286	139,220
Europe	51,892	20,970	7,549		80,412
Latin America	12,629	7,448	1,187		21,264
Middle East Africa	26,751	9,032	24,883	1,351	62,017
North America	57,431	4,112	8,912	715	71,170
Total 2019	182,956	129,338	58,438	3,352	374,083

In kCHF	Taxes	Royalties	oyalties Fees		Total 2018
Asia Pacific	25'970	89'385	14'315	4'901	134'571
Europe	51'845	22'985	7'835		82'665
Latin America	14'576	6'822	916		22'314
Middle East Africa	32'177	10'221	25'939	1'380	69'717
North America	24'300	4'486	9'187	635	38'608
Total 2018	148'868	133'899	58'193	6'916	347'876

4 Payments per government

This overview discloses the sum of LafargeHolcim's payments to governments related to extractive operations in each country and per payment type, including details per location where applicable. The overview is based on the location of the receiving government.

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2019
				·	
Asia Pacific	34,253	87,775	15,906	1,286	139,220
Australia	4,833	3,847	1,190		9,870
Department of Agriculture, Fisheries and Forestry					
Bli Bli Quarry		550			550
Not attributable to projects		193			193
Sunrock Quarry		1,702			1,702
Roads and Maritime Services (REGO)					
Not attributable to projects			236		236
Ballina Shire Council					
Teven (Fox's) Quarry		122			122
Australian Taxation Office					
Not attributable to projects	2,061				2,061
Department of Planning & Environment NSW					
Not attributable to projects			180		180
WorkCover Queensland					
Not attributable to projects			336		336
State Revenue Office of Victoria					
Not attributable to projects	541				541
Oaklands Junction Quarry	141				141
Pakenham Quarry	127				127
Tynong Quarry	115				115
Gold Coast City Council					
Not attributable to projects			333		333
Queanbeyan-Palerang Regional Council					
Cooma Road Quarry		231			231
Department of Planning, Lands and Heritage WA					
Not attributable to projects		155			155
Department of State Development, Manufacturing, Infrastructure and Planning					
Montacute Quarry		127			127
Office of State Revenue NSW					
Lynwood Quarry	428				428
Not attributable to projects	1,284				1,284
Sunshine Coast Regional Council					
Bli Bli Quarry	137				137
Department of Mines, Industry Regulation and Safety					
Newman Quarry		150			150
				1	

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2019
III ROTII				improvements	
Australia - continued					
Victoria State Government / Vic Road Registration					
Not attributable to projects			104		104
Gemeinde Breitscheid					
Bohle Quarry		506			506
China Dujiangyan City Tax Service, State Taxation Administration	2,556				2,556
Dajianbao West Section Limestone Mine & Baiyian mudstone mine	2,266				2,266
Jiangyou Water Authority					
Majiaoba Zhangbagou limestone mine	119				119
Jiangyou City Tax Service, State Taxation Administration					
Majiaoba Zhangbagou limestone mine	170				170
India	26,721	83,369	14,716	1,286	126,092
Government of India					
Not attributable to projects	24,055				24,055
Government of Chattisgarh					
Jamul Mines		6,399	17	970	7,386
Government of Tamilnadu					
Madukkarai Mines		1,443	251		1,694
Government of Rajasthan					
Lakheri Mines		1,617			1,617
Government of Maharashtra					
Chanda Mines		4,649		315	4,964
Government of Karnataka					
Wadi Mines		9,163			9,163
Government of Odisha					
Bargarh Mines		1,325			1,325
Government of Madhya Pradesh					
Kymore Mines		5,681			5,681
Government of Himachal Pradesh					
Gagal Mines		6,037			6,037
Government of Jharkhand					
Chaibasa Mines		1,401			1,401
Government of Meghalaya					
Shella, Meghalaya, India		11,068			11,068
Government of India					
Shella, Meghalaya, India	2,666				2,666
State Government of Himachal Pradesh					
Kashlog and Mangoo Mines		8,335			8,335
State Government of Gujarat					
Various Limestone Mines		8,449			8,449
State Government of Chattisgarh					
Various Limestone Mines		9,034	14,448		23,482

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure	Total 2019
IN KCHF				improvements	
India continued					
India – continued					
State Government of Rajasthan		2.070			2.070
Ras-1 and Ras-2 Mines		3,270			3,270
State Government of Maharashtra		5,500			5,500
Thutra Mines New Zealand	143	5,500			5,500 702
Wellington City Council	143	559			702
Kiwi Point Quarry		559			559
New Zealand Inland Revenue		559			559
	142				1.10
Not attributable to projects Europe	143	00.070	7.540		143
	51,892	20,970	7,549		80,412
Azerbaijan	548				548
Vergilər Nazirliyi yanında Bakı şəhəri Lokal Gəlirlər Departamenti					
Shahgaya	548				548
Belgium	3,667				3,667
Administration communales de Lessine					
Ermitage	537				537
Team Recettes Précompte Professionnel Mons 2					
Obourg	1,876				1,876
Administration Communale Mons					
Obourg	1,254				1,254
Bulgaria	2,441		1,346		3,786
National Revenue Agency					
Not attributable to projects	2,441				2,441
Ministry of Energy					
Not attributable to projects			1,346		1,346
Czech Republic	2,863		135		2,998
FU Libochovice					
Čížkovice	2,863		135		2,998
France	5,877	379			6,257
Commune de Hirtzfelden					
Hirtzfelden		379			379
Tresor Public / CCIR					
Bras Panon ST découverte archéologique ABT (direction départementale ou régionale des finances publiques)	396				396
Not attributable to projects	400				400
Douane, service de la TGAP					
Not attributable to projects	4,864				4,864
Other taxes (direction départementale ou régionale des finances publiques)	,				,
Not attributable to projects	217				217
Germany	1,872	2,166	3,511		7,550
•	1,072	۷,100	3,311		7,550
Bürgermeisteramt Hohentengen		648			648

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2019
Germany - continued					
Gemeinde Zeithain					
Zeihain	126				126
Hauptzollamt Ulm					
Dotternhausen	615				615
Stadt Sehnde					
Höver	128				128
Verbandsgemeinde Jockgrim					
Rheinzabern	2	140			142
Hohenzollerische Landesbahn AG					
Dotternhausen			828		828
SWEG Schienenwege GmbH					
Dotternhausen			211		21
Gemeinde Malsch					
Malsch		408			408
Gemeinde Breitscheid					
Medenbach	219				219
Finanzamt Gießen					
Medenbach	277				27
Kreis Steinburg					
Lägerdorf			147		14
Stadtverwaltung Friedrichsdorf					
Saalburg			620		620
SWEG Südwestdeutsche Landesverkehrs AG					
Dotternhausen			1,213		1,21
Gemeinde Dotternhausen					
Dotternhausen	61	970			1,03
Landesamt für Natur, Umwelt und Verbraucherschutz Nordrhein - Westfalen					
Stenden, Vorst, Willich und Kaarst			321		32
Regierungspräsidium Tübingen					
Dotternhausen			171		17
Finanzamt Beckum					
Beckum	444				44
Greece	1,721	2,614	87		4,42
FAE Athinon					
Altsi Quarry	147				14
Giali Industrial minerals- pumice	1,574				1,57
Decentralized Administration of Thessaly					
Aliveri Aggregates		196	10		20
Grasidia Limestone		119	12		13
Vitzogreko Aggregates		187	3		19
Municipality of Nisyros					
Giali Industrial minerals- pumice		1,655	61		1,71
Municipality of Aliveri		1,000			1,11

in kCHF T					
1				improvements	
Aliveri Industial minerals		457			457
Hungary	970				970
Local municipality of Bükkösd / Local municipality of Királyegyháza					
Plant of Lafarge Cement Hungary	970				970
Italy	266		1,073		1,339
Comune Di Pioltello (MI)					
Pioltello			191		191
Comune Di Ternate (VA)					
Faraona Ternate	266		170		436
Comune Di Travedona Monate (VA)					
Faraona Travedona			267		267
Comune Di Peschiera Borromeo (MI)					
Cava Peschiera			211		211
Comune Di Bulciago (LC)					
Rio Gambaione			108		108
Comune Di Cassago (LC)					
Rio Gambaione			126		126
Moldova	877				877
Ministry of Finance - State Tax Service					
Rezina	877				877
Poland	4,729	4,447			9,176
Narodowy Fundusz Ochrony Środowiska i Gospodarki Wodnej		ŕ			·
Dubie&Rudawa		117			117
Gliśno		143			143
Kujawy		619			619
Małogoszcz		178			178
Ostrowite		149			149
Radkowice		169			169
Sępólno		188			188
Sulików		133			133
Urząd Miejski w Barcinie					
Kujawy	1,909	928			2,837
Urząd Gminy Lipnica	1,000	020			2,007
Gliśno	592	215			807
Ostrowite	467	224			691
Urząd Gminy Sulików	107	'			001
Sulików	303	199			502
Urząd Miasta i Gminy Biały Bór	303	100			302
Sępólno	233	282			515
Urząd Miasta w Żaganiu	233	202			515
	120	76			24.4
Gryżyce	138	76			214
Urząd Miasta i Gminy w Małogoszczu		000			005
Małogoszcz	57	268			325
Urząd Gminy Legnickie Pole	105	131			236

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure	Total 2019
IN KURF				improvements	
Poland - continued					
Urząd Gminy Sitkówka Nowiny					
Radkowice	467	253			720
Urzad Gminy Krzeszowice					
Dubie&Rudawa	271	176			446
Urząd Gminy Wierzbica					
Wierzbica	186				186
Romania	2,368	2,662			5,030
Bugetul de Stat					
Clay Qarry Stoenesti		187			187
Limestone Quarry - Mateias		1,234			1,234
Limestone Quarry Subpiatra		815			815
Marl Quarry Alesd - Hotar		279			279
Payments not attributable to projects	1,320				1,320
Sand & Gravel Pit Stancesti		146			146
Bugetul de Stat					
Not attributable to projects	1,048				1,048
Russia	1,260		654		1,914
Federal Tax Authority Kaluga Region					
Borshevskiy	521				521
Federal Tax Authority of Karelia Republic					
Bolshoy Massiv, Shokshinsky Kvartsit, Goloday Gora	170				170
Federal Tax Authority of Moscow Region					
Prioksky	350				350
Federal Tax Authority of Saratov Region					
Bolshevik	218				218
Federal Treasury of Moscow Region					
Priokskiy			499		499
Federal Treasury of Saratov Region			.00		
Bolshevik			155		155
Serbia	667	381	146		1,194
Municipality of Beocin	007	001	140		1,104
Beocin	121				121
Marl Quarry Filijala	121	231			231
		231			231
Municipality of Sremska Mitrovica		140			1.40
Limestone Quarry Mutalj Ministry of Finance Transport and Administration Population of Carbin		149			149
Ministry of Finance, Treasury and Administration Republic of Serbia	F40		4.40		000
Beocin	546		146		692
Spain	575				575
Ayuntamiento de Carboneras					
La Mezquita	400				400
Ayuntamiento de Salt del Llop					
Salt de Llop	175				175

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total 2019
in kCHF				improvements	
Switzerland	126	8,101			8,227
Gemeinde Untersiggenthal					
Siggenthal		220			220
Einwohnergemeinde Würenlingen					
Würenlingen		329			329
Gemeinde Villigen					
Siggenthal		951			951
Gemeinde Kirchberg					
Kirchberg		498			498
Commune de Biere					
Biere		319			319
Ville de Morges					
Morges		103			103
Volkswirtschaftsdirektion Kt. ZH					
Hüntwange		284			284
Commune d'Eclépens					
Eclépens		531			531
Gemeinde Würenlingen					
Siggenthal		289			289
Steueramt der Stadt Zürich					
Not attributable to projects	126				126
Gemeinde Büsingen					
Schaffhausen		540			540
Gemeinde Uzwil					
Jonschwil		100			100
Ville de la Sarraz					
La Sarray		251			251
Gemeindeverwaltung Untervaz					
Untervaz		3,686			3,686
United Kingdom	21,065	221	598		21,883
Her Majesty's Revenue & Customs (Employers NI contributions)					
Not attributable to projects	4,761				4,761
Central Bedfordshire Unitary Authority					
Garside Sands	297				297
Her Majesty's Revenue & Customs (Corporation tax UK)					
Not attributable to projects	10,126				10,126
Environment Agency (Waste Management Licence Subsistence Fee)					
Not attributable to projects			315		315
Huntingdonshire District Council					
Little Paxton	214				214
Sedgemoor District Council					
Callow	270				270
Durham Unitary Authority					
Heights & Hulands	110				110

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total 2019
in kCHF				improvements	
United Kingdom - continued					
Peterborough Unitary Authority					
Pode Hole	226				226
Staffordshire Moorlands District Council					
Caudion Low and Cauldon cement works	245				245
Highland Unitary Authority					
Glensanda	491				491
East Devon District Council					
Venn	142				142
East Staffordshire District Council					
Newbold & Uttoxeter	733				733
Blaby District Council					
Croft	318				318
Plymouth Unitary Authority					
Moorcroft	184				184
Mid Devon District Council					
Westleigh	173				173
Lancaster County Council	110				170
Back Lane	202				202
Mendip District Council	202				202
Colemans & Torr	769				769
North Lanarkshire Council	709				709
	240				240
Croy & Duntilland	218	004			218
Duntilland		221			221
Environment Agency (Discharge Consent Subsistence Fee)			000		000
Not attributable to projects			283		283
South Lakeland District Council					
Holme Park and Holmescales	117				117
North West Leicestershire District Council					
Bardon Hill Department of Business, Energy and Industrial Strategy (CRC obligation)	863				863
Multiple, Many < Eur 100k individually	606				606
Latin America	12,629	7,448	1,187		21,264
Brazil		678			678
Agência Nacional de Mineração					
Barroso		210			210
Caaporã-Pedro Leopoldo		266			266
Montes Claros- Cantagalo		203			203
Colombia	1,427	484			1,912
Secretaria de Hacienda de Nobsa					
Nobsa	1,074				1,074
Agencia Nacional de Mineria					
Nobsa		484			484
Direccion de Impuestos y aduanas nacionales					
Nobsa	353				353

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2019
III KOTII				improvements	
_					
Ecuador	5,652	6,283	279		12,214
Servicio de Rentas Internas-Administracion Tributaria Central					
Cenaca	5,652	6,098	101		11,851
Not attributable to projects		185	178		363
El Salvador	341		908		1,249
Local Governments - Metapán City Hall					
El Colorado quarry			374		374
El Zapote quarry			286		286
La Esperanza quarry			248		248
Local Governments - Municipal Governments					
Payments not atributable to projects	341				341
Mexico	5,104				5,104
Tesorería del Gobierno de la Ciudad de México					
Ciudad de México	397				397
Gobierno de Coahuila					
Ramos Arizpe	735				735
Servicio de Administración Tributaria (SAT)					
Consolidated	3,972				3,972
Nicaragua	104	3			107
Direccion general de Ingresos					
EL BOQUERON (NI02) & COFRADIA (NI04)	104	3			107
North America	57,431	4,112	8,912	715	71,170
Canada	32,594	4,112	8,912	715	46,334
Parkland County					
Juniper Pit		28		156	183
Powel River Rural					
Texada	161				161
Alberta Tax & Revenue Administration					
Not attributable to projects	1,268				1,268
Canada Revenue Agency					
Not attributable to projects	23,873				23,873
District of Mission					
Cannon Aggregates	22	108			130
Municipal District of Bighorn #8					
Exshaw	1,902				1,902
City of Calgary					
Spyhill	554				554
Stoney Trail	298				298
City of Pitt Meadows					
Pitt River Quarry	25		830		855
City of Abbotsford					
Abbotsford Sand & Gravel	32	276			308
	22	178			201
Ward Road Quarry	22	170			
Sturgeon County	22	170			

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure	Total 2019
IN KURF				improvements	
Canada - continued					
Lac Ste Anne County					
Onoway	149	220		223	592
Minister of Finance, Manitoba					
Dawson Road	127				127
District of West Kelowna					
Westlake	189				189
Minister of Finance, Alberta					
BLV Stoney Trail		2,891			2,891
Minister of Finance, British Columbia					
Texada Quarry		412			412
Township of Uxbridge					
Payments not attributable to projects	190				190
Ontario Aggregates Resources Corporation					
Bath Plant			146		146
Brechin Quarry			204		204
Caledon Main			140		140
Dundas NQE			532		532
Goodwood Pit			115		115
McMillan Pit			145		145
Payments not attributable to projects			1,950		1,950
West Paris Ext Pit			112		112
Woodstock Quarry			121		121
City of London					
Payments not attributable to projects	114				114
Ville de Ste-Adele					
Ste-Adele Quarry			186		186
Town of Caledon					
Caledon Main	163				163
City of Ottawa					
Payments not attributable to projects	249				249
Windsor Port Authority					
Windsor Dock			130		130
Ville de Montreal Est					
Montreal East Quarry	822				822
Ville de Saint Gabriel					
St. Constant			464		464
Municipality of St-Gabriel					
St-Gabriel Pit			523		523
Ville de Montreal					
Montreal East Quarry	440				440
Montreal Quarry			875		875
Ville de Gatineau					
Klock Quarry			238		238

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2019
Canada - continued					
Municipality County of Colchester					
Brookfield Plant	234				234
Toronto Port Lands Company	254				234
Commissioner	177				177
City of Belleville	1//				177
Pt-Anne Quarry	161				161
Loyalist Township	101				101
Bath Quarry Operations	574				574
	3/4				374
Township of Zorra	204				201
Woodstock Quarry	201				201
Ville de Gatineau	.=0				.=-
Payments not attributable to projects	172				172
Hamilton Port Authority					
Payments not attributable to projects			1,665		1,665
Toronto Port Authority					
Commissioner			535		535
City of Hamilton					
Dundas Quarry	474				
USA	24,836				24,836
Texas/ Ellis County					
Midlothian Plant	3,013				3,013
Texas/ Goose Creek CISD					
Houston TER	317				317
Missouri/ Ste Genevieve County School District R-11					
St. Gene Plant	199				199
Texas/ Harris County					
Houston TER	105				105
Maryland/ Washington County					
Hagerstown Plant (SLC)	106				106
State of Maryland					
Corporate Office	103				103
Michigan					
Presque Isle Quarry	106				106
Louisiana					
Three Rivers Quarry	104				104
State of Louisiana					
Corporate Office	205				205
South Carolina/ Charleston County					
CHARLESTON TER (5505)	525				525
Colorado// Fremont County					
Portland Plant	1,532				1,532
State of Indiana					
Corporate Office	279				279
Utah/ Morgan County					
Devil's Slide Plant	733				733

Receiving country	Taxes	Royalties	Fees	Infrastructure	Total 2019
in kCHF				improvements	
USA - continued					
South Carolina/ Orangeburg County					
Holly Hill Plant	2,358				2,358
State of Tennessee					
Corporate Office	377				
New York/ Ravena - Coeymans - Selkirk School District					
RAVENA PLANT	2,400				2,400
State of North Carolina					
Corporate Office	324				324
Oklahoma/ Pontotoc County					
Ada Plant	372				372
Michigan/ Alpena					
ALPENA PLANT	763				763
State of Illinois					
Corporate Office	489				489
State of New Jersey					.00
Corporate Office	251				251
New York/ Albany County	201				201
RAVENA PLANT	173				173
	170				170
Michigan/ MI Dept of Treasury ALPENA PLANT	176				176
	170				170
Missouri/ Ste. Genevieve County Dev. Economic Dev. Fund St. Gene Plant	298				298
	290				290
Missouri/ Ste. Genevieve County	2.000				2.000
St. Gene Plant	3,980				3,980
State of North Dakota					
Corporate Office	416				416
Alabama / Mobile County	400				
Theodore Plant	480				480
State of Texas					
Corporate Office	792				792
State of Oregon					
Corporate Office	165				165
Missouri/ Ste Genevieve County Comm Services Forum					
St. Gene Plant	298				298
State of Pennsylvania					
Corporate Office	613				613
State of Ohio					
Corporate Office	488				488
New York/ Coeymans Town					
RAVENA PLANT	1,077				1,077
State of Michigan					
Corporate Office	412				412
State of Minnesota					
Corporate Office	329				329
Massachusetts					
Littleton Quarry	110				110

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2019
USA - continued					
Maryland					
, Kirby S&G	140				140
Maryland					
Rockville Quarry	228				228
Middle East Africa	26,751	9,032	24,883	1,351	62,017
Algeria	3,890	3,653	9	1,351	8,904
Agence Nationale des activités minières	,			,	,
Chouf Amar		1,190			1,190
Debil		132			132
		584			584
Djemmoura Guttaia		169			169
		546	9	256	811
Not attributable to projects Oued Sma		1,034	9	250	1,034
		1,034			1,034
Trésor Public Chouf Amar				582	582
				165	562 165
Djemmoura Oued Sma					
				348	348
Direction des grandes entreprises	2 000				2.000
Not attributable to projects	3,890		04.047		3,890
Egypt	13,997		21,947		35,944
National service / Army Amounts paid to army for the explosion and raw material extraction from the quarry			21,947		21,947
Egyptian Tax authority					
Not attributable to projects	13,997				13,997
Jordan		828			828
Energy Minerals Regulatory Commission					
Quarries of Rashadya Plant		828			828
Kenya	2,617		1,361		3,978
County government of Mombasa					
Vipingo			708		708
Ministry of mining					
Not attributable to projects	2,617				2,617
County goverment of Kilifi					
Vipingo			653		653
Lebanon	876				876
Ministry of Finance					
Kfarhazir quarry	519				519
Municipality of Kfarhazir					
Kfarhazir quarry	358				358
Nigeria	1,251	966			2,217
Ministry of Mines and Steel Development					,
Ashaka		130			130
Ewekoro		354			354
Mfamosing		483			483
Federal inland Revenue Service (tax paid) (NG02)					

Receiving country in kCHF	Taxes	Royalties	Fees	Infrastructure improvements	Total 2019
Ashaka	1,251				1,251
South Africa		1,100	13		1,113
EThekwini Municipality					
Quarry Durban Ridgeview		716			716
Eskom Holdings SOC Ltd					
Quarry Electricity		384	13		397
Tanzania		151	1,286		1,437
Tanzania ports					
Songwe 2			591		591
Ministry of land					
Songwe 2			695		695
The mining commission					
Songwe 2		151			151
Uganda	2,839	1,918			4,757
Uganda Revenue Authority					
Hima & Dura		1,918			1,918
Not attributable to projects	2,839				2,839
Zambia	1,280	415	267		1,962
Ndola City Council					
Ndola			127		127
Zambia revenue authority					
Chilanga	1,280	415			1,695
Chilanga District Council					
Chilanga			140		140
Total 2019	182,956	129,338	58,438	3,352	374,083